Dear Disney Shareholder,

Broadridge Corporate Issuer Solutions is the transfer agent for The Walt Disney Company. The information provided below outlines the process to complete a transfer of shares. Please read the content carefully and follow all of the instructions provided.

Things to remember before sending in your completed form:

1. Your form must have all of the required signatures. If you are signing for the Disney Shareholder, please include your title (e.g., Power of Attorney, Custodian, Executor) after your signature and the proper documentation supporting your title if applicable (e.g. appointment documents). Your Legal Transfer will require a Medallion Signature Guarantee (MSG). Sign the form in the presence of the individual who will provide the Guarantee (usually your banker or broker).

2. You must include all stock certificates with the completed transfer paperwork. If you do not have all of your certificates, please contact us and we will send you the paperwork required to replace the certificates and complete the transfer of your stock.

3. There is a fee to transfer ownership of Walt Disney Company shares. Please make all checks payable to “Broadridge.”

   Example: John Smith CUST Sarah Smith UTMA/CA to be transferred to Sarah Smith
   ($5.00 to debit shares)                                                      ($5.00 to credit shares)
   $10.00 total to transfer shares

4. Unless otherwise instructed, transferred shares will be issued in book entry form. If the account is currently set up for any special handling (e.g., dividend reinvestment, direct deposit, etc.), these account features will not automatically transfer over to the new account. If you would like us to carry any special handling forward, please include a letter of instruction, with appropriate signatures, requesting this and we will set up the new account accordingly.

5. Should you wish to transfer your shares to your brokerage account, please have your broker initiate the transfer request. Our DRS number is 7824.

If you have any questions regarding your Disney Shareholder account, please contact us at:

Telephone Number: 1 (855) 55-DISNEY (1-855-553-4763)
E-mail: disneyshareholder@broadridge.com

Please retain a copy of all documents for your records. Please return the above items to:

Regular Mail
Broadridge Corporate Issuer Solutions
P.O. Box 1342
Brentwood, NY 11717-0718

Overnight Mail
Broadridge Corporate Issuer Solutions
1155 Long Island Avenue
Edgewood, NY 11717-8309
Attn: IWS

Thank you for your interest in The Walt Disney Company.

Sincerely,
Correspondence Department
Broadridge Corporate Issuer Solutions
<table>
<thead>
<tr>
<th>TRANSFER SITUATION</th>
<th>ADDITIONAL DOCUMENTS REQUIRED WITH A MEDALLION SIGNATURE GUARANTEE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Add or Remove a Disney Shareholder.</td>
<td>- None.</td>
</tr>
<tr>
<td>Name Correction.</td>
<td>- None.</td>
</tr>
<tr>
<td>Transfer to a Former Minor in a Custodian Account.</td>
<td>- Proof that the former minor is now age of majority (e.g., copy of Birth Certificate).</td>
</tr>
<tr>
<td>Deceased Disney Shareholder. Estate is not going to be Probated.</td>
<td>- Copy of the Death Certificate.</td>
</tr>
<tr>
<td></td>
<td>- Completed Waiver of Probate.</td>
</tr>
<tr>
<td></td>
<td>- Notarized Affidavit of Domicile.</td>
</tr>
<tr>
<td></td>
<td>- Inheritance Tax Waiver (if applicable).</td>
</tr>
<tr>
<td>Deceased Disney Shareholder Residence is in California or Illinois, and Estate will not be Probated, and Total Estate Value is $100,000 or Less (IL) or $150,000 or Less (CA).</td>
<td>- Copy of the Death Certificate.</td>
</tr>
<tr>
<td></td>
<td>- Inheritance Tax Waiver (if applicable).</td>
</tr>
<tr>
<td></td>
<td>- Notarized Small Estate Affidavit.*</td>
</tr>
<tr>
<td>Deceased Disney Shareholder. Account has been Probated but is still Open.</td>
<td>- A certified copy with the original signature and seal affixed, of the Certificate of Appointment document, dated w/in one year (six months for NY).</td>
</tr>
<tr>
<td>Deceased Disney Shareholder. Account has been Probated and Closed.</td>
<td>- Notarized Affidavit of Domicile.</td>
</tr>
<tr>
<td></td>
<td>- Inheritance Tax Waiver (if applicable).</td>
</tr>
<tr>
<td>Joint Tenants - One Deceased.</td>
<td>- Copy of the Death Certificate.</td>
</tr>
<tr>
<td></td>
<td>- Notarized Affidavit of Domicile.</td>
</tr>
<tr>
<td></td>
<td>- For the second decedent, the documentation will be the same as for an individual deceased Disney Shareholder (see requirements above based on situation).</td>
</tr>
<tr>
<td>Deceased Trustee or Change of Trustee.</td>
<td>- Copy of the deceased Trustee's Death Certificate.</td>
</tr>
<tr>
<td></td>
<td>- Notarized Affidavit of Domicile.</td>
</tr>
<tr>
<td></td>
<td>- Copy of the 1st and last pages of the Trust Agreement as well as any page where successor Trustee(s) is/are designated.</td>
</tr>
<tr>
<td>Transfer on Death Registration (TOD) and Disney Shareholder is Deceased.</td>
<td>- Copy of the Death Certificate.</td>
</tr>
<tr>
<td></td>
<td>- Notarized Affidavit of Domicile.</td>
</tr>
<tr>
<td>Corporate Registration Change.</td>
<td>- The certificate of name change issued by the Secretary of the State of Incorporation OR a current copy of the corporate resolution signed by the authorizing officer(s) stating that the company's name has been changed. The seal of the corporation must be placed on the resolution or by-laws and dated within one year of the request.</td>
</tr>
<tr>
<td></td>
<td>- All certificates (if applicable).</td>
</tr>
</tbody>
</table>

*CA: Required if decedent was legal resident of CA who died before June 9, 1992.

*IL: Required if decedent was a legal resident of IL who died before January 1, 1983.
CURRENT ACCOUNT INFORMATION

1. Account Number: 1683 - [redacted]

3. Account Registration: (Example: John Smith OR John Smith and Mary Smith JT)

4. Street Address:
   City: [redacted]
   State: [redacted]
   Zip Code: [redacted]

TRANSFER SPECIFICS

5. Total Shares to be transferred:
   [ ] Transfer ALL Shares (All book entry and any certificated shares submitted)

   Book Entry Shares: (Whole shares)
   [redacted] , [redacted] . 0 0 0

   Certificated Shares: (Example: 120,000)
   [redacted] , [redacted] . 0 0 0

   Plan Shares: [redacted] , [redacted] . [redacted]

   Cost Basis of Shares: $ [redacted] , [redacted] . [redacted]

6. Your signature is REQUIRED:

   Each registered owner must sign their name EXACTLY as it appears on the account. The authorized person(s) must sign in his/her legal capacity. The undersigned hereby irrevocably constitute and appoint Broadridge as attorney to transfer the shares with full power of substitution in the premises.

   Signature
   *Title: [redacted]

   Medallion Signature Guarantee
   Signature(s) must have a Medallion Signature Guarantee from a Commercial Bank, Trust Company, or Broker, if applicable.

   Signature
   *Title: [redacted]

   Date: [redacted]    Tel: [redacted]

   *The authorized person(s) must sign in his/her legal capacity.
   Executor (Estate) / Trustee (Trust)

IMPORTANT: You must complete both pages of this form.

DISLT - V9
# NEW HOLDER/RECIPIENT INFORMATION

7. New Disney Shareholder Account Type - CHECK ONE:

- Individual
- Joint
- Trust
- Tax-Exempt Charity
- Custodial
- Estate
- Corporation

- Transfer on Death - Subject to STA TOD guidelines

8. New Disney Shareholder Information:

Please indicate if this is a new account or existing account: ☐ New ☐ Existing

Tax ID: ☐ SSN ☐ EIN

Account Number - if existing: 1683 -

New Account Registration: (First, Mi, Last) Individual / Trustee / Custodial / Executor / Other

Name: (First, Mi, Last) Joint Tenant / Co-Trustee / Minor / Beneficiary / Other (if applicable)

Trust / Estate Name (if applicable):

Date of Trust (if applicable): MM DD YYYY

Street Address:

City: State: Zip Code: Country:

- Book Entry Shares: , , 0 0 0
- Plan Shares*: , , ,

* By checking “Plan Shares,” I acknowledge to reading The Walt Disney Company Investment Plan Prospectus and agree to its terms.

* To enroll the new account in The Walt Disney Company Investment Plan, please complete the Enrollment Form and submit it with your transfer request, including the applicable enrollment fee.

* If transferring from Plan shares to Book shares, thereby terminating your Plan participation, any fractional shares in your account will be sold, and subject to associated sales and brokerage commission fees as outlined in the Plan Prospectus.

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**TAX PAYER ID CERTIFICATION (SUBSTITUTE W-9)**

Please read the instructions carefully before completing the substitute W-9 form. All Disney Shareholders are required to sign and return this W-9 certification. If requested information is not known at time of transfer, or new owner is not available to sign, a W-9 form will be mailed to the new Disney Shareholder(s) once the shares are transferred. A new Disney Shareholder may also go online at www.disneyshareholder.com to print a W-9 form. The Tax-ID below should match the Tax-ID provided in Section 8.

Your account may be subject to backup withholding, at the applicable rate, if you do not complete this substitute W-9 form.

New Disney Shareholder’s Tax ID: If you are exempt from backup withholding, check here ☐

Exemption from FATCA reporting code (if any) is NOT APPLICABLE. Applies to accounts maintained outside the U.S.

CERTIFICATION: Under penalties of perjury, I certify that: (1) The number shown on this form is my correct taxpayer identification number, (2) I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the IRS that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and (3) I am a U.S. person (including U.S. resident alien), and (4) the FATCA code entered on this form (if any) is correct and indicates that I am exempt from FATCA reporting.

---

Signature Date

(A second signature is required for a Joint Tenant Account)

DISLT - V9
State of: ______________________________________________ County of: ________________________________________

Name of Stock (Issuer):  The Walt Disney Company

Name(s) on the Account: __________________________________________________________________________________

Deceased Holder’s Employer Identification Number (EIN) or Social Security Number: ________________________________

I/We, the undersigned _________________________________________ being duly sworn, depose and say that (I/We) reside
at ______________________________________________ in the state of ______________________________ and am/are
_____________________________________ (describe your status such as Executive Administrator, Survivor in Joint Tenancy,
if a corporate fiduciary, show title of affiant and name of corporation) of __________________________________________
who died on the ________________________ day of _____________________, 20 ______ that at the time of death the
domicile (legal residency) of said decedent was at _____________________________________________________________
County of ________________________________, State of ______________________________ that the decedent resided at
such address for ____________ years prior to death and was not a resident of any other State within the United States of
America at the time of death.

That any and all debts, taxes, legacies, and claims against the estate have been paid or provided for; that this affidavit is
made for the purpose of securing the transfer or delivery of property owned by the decedent at the time of his/her death
to a purchaser or the person or persons legally entitled thereto under the laws of the decedent’s domicile; and that any
apparent inequality in distribution has been satisfied or provided for out of other assets in the estate.

Signature(s): (Executor, Administrator, or Survivor)                                                   Seal Here

____________________________________________________
Signature

____________________________________________________       ________________________________________________
Capacity Line                                                                              Notary Signature

Sworn to before me, a notary public, this ________________________ Day of ________________________, 20 ________

Notary Public Commission Expires: ________________________________________________________________
Issuer Name: The Walt Disney Company

Certificate number(s):


Number of Shares:

Name(s) on the Account:

To Whom It May Concern,

The listed certificate(s) has/have been found. Please use this letter as authorization for Broadridge to release the restriction that has been placed on the certificate(s) which was/were previously reported as lost and/or stolen.

Sincerely,

__________________________________________________________                  ____________________________________
Signature                                                                                                          Date

__________________________________________________________                  ____________________________________
Signature                                                                                                          Date

Capacity Line